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## How Big is the Gig? Assessing the Preliminary Evidence on the Effects of Digitalization on the Labor Market\*\*

This paper assesses the importance of digitalization in Germany and other developed countries, with particular attention on the potential or actual impacts this process may have on the labor market. Referring to available empirical evidence, we document the transformation of occupations and forms of employment as well as the role of the platform economy, including the phenomenon of solo self-employment. We then derive current and future challenges for social protection and develop proposals to adapt social insurance systems to these new challenges.

**Key words:** digitalization, robots, automation, future of work, industry 4.0, technical changes, sharing economy, platform economy, labor market, welfare state (JEL Codes: J08, J24, O33, O38)

### Introduction

Digitalization has profound impacts on our daily lives, including the nature of our communication and social habits, but it also, importantly, changes the functioning of our economies. Because the potential of this ongoing process is undoubtedly immense, it has stoked fears, speculations and discussions about how its precise nature and consequences will be in the foreseeable future. Often suggested potential short- and long-term outcomes include the risk of growing inequalities in the labor market, which can be seen in wage differentials both at the bottom and top of the distribution, the dualization of the labor market via atypical or 'precarious' employment, the substitutability of human labor by robots and machines, and newly emerging forms of work in the platform or gig economy.

The literature highlights four main factors that explain increases in the (actual or perceived) uncertainty and inequality in labor markets. In addition to the a) technical progress related to digitalization and automation, the other topics revolve around b) globalization, with a tendency towards outsourcing and offshoring (Autor, Dorn, & Hanson, 2016), c) flexibility and deregulation, characterized by a reduction in collective bargaining commitments and a liberalization of flexible employment forms (Eichhorst & Tobsch, 2015), and d) the emergence of numerous new internet platforms, which create virtual marketplaces of private operators or

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groups and are acting as starting points for a variety of new services that fill gaps and stimulate demand (Eichhorst & Spermann, 2016).

Although the focus of our subsequent analysis lies primarily on the interplay of digitalization and employment forms, it should be noted that the above factors are each interdependently related, and their consequences can be mutually reinforcing. To shed some light on these developments, our paper outlines the dynamics of the digitalization process and uses empirical evidence, based on nationally representative microdata, of changes in employment over the course of the last two decades in Germany. In this context, we put particular emphasis on the role of the new platform economy and the associated challenges facing existing systems of social protection in Germany. We then discuss options to adapt the German social security system to digitalization.

## Possible Effects of Digitalization

The digitalization of labor markets can be understood as a far-reaching process, which includes the penetration of value-added chains and productive processes (including in the service sector) mainly by internet-based technologies. Entire fields of work are being broken up into their constituent parts, automated and connected flexibly to each other. Local and global production chains are becoming more compatible with each other and therefore organized more efficiently. Routines can be put in the hands of intelligent machines and optimized. Simultaneously, digitalization creates new demanding tasks such as process control, coordination and creative design.

Although it is often assumed that the rapid digitalization of work will result in significant structural changes in employment opportunities (Brynjolfsson & McAfee, 2011), it seems advisable to carefully assess the speed of significant changes in the working world. For example, about 20 years ago, the prediction of the rapid domination of the digital world was so popular that the ‘end of work’ was proclaimed (Rifkin, 1995). Obviously, though, this was not what happened in reality.

Earlier developments in the area of information and communication technology (ICT) are already very important in our daily social and professional lives, which leads us to expect more substantial changes. A much-acclaimed study predicts that, for example, about 47% of all employment in the United States will be under the threat of replacement by machines, robots or computer programs, at least in the medium term (i.e. in the next 10 to 20 years; Frey & Osborne, 2013). Other studies, however, suggest that neither technological progress in general nor digitalization in particular will broadly replace human labor. Rather, as in other eras, the outdated forms of employment that are no longer useful will be replaced by new forms better suited for the level of organizational and technological development (Eichhorst & Buhlmann, 2015; Eichhorst, Kendzia, Schneider, & Buhlmann, 2013; Rinne & Zimmermann, 2016).

Trends in the labor market which have been influential in the recent past will most likely continue, but may accelerate with digitalization. This mainly means more flexibility in the form of individually tailored temporary work and service contracts, freelance work, and multiple jobs. Throughout the course of digitalization, newly created jobs may only under certain conditions be conceived of as classic or 'standard' employment relationships with long-term employment prospects, collective contractual classifications and full social security coverage. By using new technologies, companies will more easily than ever be put in the position of externally purchasing, or contracting, human capital when necessary, even in the short-term. In general, firms will increasingly organize categories of temporary project work in temporarily active networks and concentrate their core workforce into a desired minimum – at least in segments where there is no shortage of skilled workers.

The breakdown of tasks and activity profiles made possible by digitalization creates a clear incentive to build a highly flexible and competitive 'platform economy' where suppliers offer their services in the context of a professionally organized internet portal. The mediation of such services happens online and via smartphone apps and can thus, at any time, be almost completely free of barriers. Currently existing platforms such as Uber, an intermediary for driving services, or, for example, TaskRabbit or Helping, both intermediaries for varieties of (local) services and craft activities, show how fast and successfully such business models can take off.

But the platform economy is by no means limited to simple services. High quality consulting activities and work modules from highly specialized experts are also possibilities. Therefore, it should not be seen as a fait accompli that the digital world of tomorrow will see an increase in 'wage dumping' and that companies will only be willing to offer good work for low wages.

Although the reorganization of work cannot be completely predicted in all facets, it will have a significant impact on production factors, occupations and employment forms. This will result in new risks for individual labor market segments, but, at the same time, it can provide a wide range of opportunities and potentially, in the best-case scenario, even overcompensate for lost jobs. This will raise new questions as to what extent these presumed maximum welfare gains will be unequally distributed without political measures and to what extent individual groups will be exposed to a higher risk of suffering from an increasing polarization of the labor market.

Obviously, this entire process will also have direct consequences on the range and capacity of collective agreements (Eichhorst, Hinte, Spermann, & Zimmermann, 2015). Furthermore, it is clear that questions of social security will be thought about and framed in an entirely new way. It is not unlikely that, at the 'end' of digitalization, a new 'social security system 4.0' will have been created which might exhibit elementary characteristics of a universal social insurance system. It may thus include all forms of work, from self-employment and civil service to platform entrepreneurs working for themselves. This step appears more obvious as the bound-

aries between the forms of employment become increasingly blurry. For many workers, the traditional classifications of ‘dependent employee’ or ‘self-employed’ no longer quite fit. Finally, as has been suggested by Freeman (2015), systematic employee capital participation may be on the agenda more urgently than ever before (“who owns the robots owns the world”). In this context, it is argued that employees in and around the company should also profit from the use of robots by means of innovative employee ownership models. Likewise, completely new forms of organization may develop or become more important, for which the question of employee capital ownership could be redundant (e.g. in the form of solo self-employment or one-person companies).

## The Preliminary Evidence

What are the effects of digitalization that can already be observed today? And what other consequences are beginning to emerge? On the basis of current data and available research results, the following evidence provides answers to these questions. What it shows is that, in general, the digitalized world of work is no utopia, rather it has entered into daily life in more and more productive and professional fields over the years. In this respect, digitalization should be understood as a long-term evolutionary process rather than a sudden and disruptive revolution. The effects can nevertheless be empirically proven today, although these are often (at least so far) far less dramatic than is generally assumed. It is moreover hardly possible yet to find direct evidence for the effects of digitalization in current employment developments.

### Transformation of Occupations and Job Profiles

Previous research results on the impact of developments in ICT have already shown specific changes in traditional occupations and job profiles. Formal qualifications do not necessarily appear to be the decisive criterion for a ‘future-proof’ career. Seen globally, the increasing automation of work processes tends to polarize labor markets and shift employees out of the middle level of qualifications (Acemoglu & Autor, 2011; Autor, Katz, & Krueger, 1998).

While in the context of polarization also outsourcing and the relocation of jobs play a role, it is clear that the progressive integration of production processes and communication technologies will be followed by further significant restructuring in the context of ‘industry 4.0’ (Graetz & Michaels, 2015). The main occupations that are threatened by future rationalization measures are specifically those that demand high levels of precision and routine, in other words, where machines are superior to humans (Goos, Manning, & Salomons, 2014). The most future-proof areas of employment, however, will probably require high levels of creativity, social intelligence and entrepreneurial thinking to address bigger challenges.

Translating the frequently cited study by Frey and Osborne (2013) into the German context provides, at least superficially, similar results for the automation potential of jobs as in the United States. A replication study on the basis of expert estimates predicts that the portion of jobs under threat by machines, robots and computer programs in the middle-term is, at 42%, only slightly less than in the US (Bonin, Gregory, & Zierahn, 2015). An alternative, task-based approach used by the same authors, however, paints a less dramatic picture: According to this approach, only 12% of jobs in Germany have a relatively high risk of automation (and 9% of jobs in the United States).<sup>1</sup> Dengler and Matthes (2015) arrive at similar results, finding that 15% of formal employees in Germany work in occupations where their work could to a great extent be done by a computer or robot. Although the dimension of these smaller percentages should not be downplayed, a certain amount of caution seems appropriate in the assessment of the potential of technical automation. The negative effects on the labor market have often been greatly overestimated.

The changes in the quantitative importance of occupations in Germany undoubtedly follow a long-term trend (Eichhorst & Buhlmann, 2015; Eichhorst, Arni, Buhlmann, Ispording, & Tobsch, 2015). Figure 1 shows that the growth of employment in the period from 1996 to 2011 was concentrated in comparatively few occupational groups. The following occupational groups had a relatively strong growth rate of more than 20%: personal and security service workers (group 51 in Figure 1), sales and services elementary occupations (91), life science and health associate professionals (32), non-scientific teaching associate professionals (33), other professionals (24), other associate professionals (medium skill level) (34), corporate managers (12), physical, mathematical and engineering science professionals (21) as well as life science and health professionals (22). Conversely, the following occupational groups had a comparatively strong negative growth rate of 10% or more during the same observation period: agricultural, fishery and related laborers (92), skilled agricultural, forestry and fishery workers (61), diverse craft and related trades workers (71, 73, 74), stationary plant and related operators (81) as well as legislators and senior officials (11).

On the one hand, these figures document the ongoing structural change from agricultural and craft occupations to occupations in the tertiary sector. Germany's transformation into a service economy continued dynamically in the late 1990s and early 2000s. On the other hand, it is clear that, at the same time, occupational groups with specific requirements, mainly in the tertiary sector, became substantially more important. As already mentioned, the requirements for these types of jobs

1 Similar results came from an analysis of 21 OECD countries (Arntz, Gregory, & Zierahn, 2016). According to that analysis, an average of (only) 9% of jobs in these countries can be automated using an activity-based approach. However, there are relatively large differences between the individual countries. Germany and Austria top the list with an automation risk of 12%, while this value was only about half as high for Korea, Estonia and Finland.

include creativity (e.g. scientists), social intelligence (e.g. teachers) and entrepreneurial thinking (e.g. corporate managers). These developments indeed come with a tendency towards polarization of the German labor market, which often pushes employees out of the middle salary and qualification segment. However, this development has, so far, been less dramatic in Germany than in other European countries (Eurofound, 2015; Goos et al., 2014), and the effect of digitalization is not obvious in this context.

Nevertheless, empirical evidence of the changes in employment levels between 1995 and 2010 for occupational groups at the top and the bottom of the gross wage distribution was more strongly positive, while occupational groups in the middle of the wage spectrum showed rather weak employment growth. Examples of segments at the extremities are the professional/scientific occupational groups (groups 21 and 22) with a high wage level and very high employment growth on the one hand, and the craft occupational groups (71 and 74) with medium wage levels and quite a sharp decline in employment during the observation period on the other hand. In contrast, agricultural, fishery and related laborers (92) also showed comparatively strong employment growth, although they are positioned at the lower end of the gross wage distribution.

In this respect, important findings and forecasts in the international literature are also reflected in German data, at least to a certain degree. It is clear that especially creative occupations, occupations in corporate management and consulting as well as health, social and educational occupations have seen high rates of employment growth in the last 20 years. This simultaneous, moderate polarization results in a labor market which is characterized by a decline in the importance of routine activities, particularly in the middle wage and skill levels.

However, it should be noted that in Germany, to date, there has not been an overall decline in employment, nor in the total numbers or volume of work.<sup>2</sup> Gainful employment is therefore not in decline. This is in contrast to some predictions, but the extent of growth is remarkably strong. In particular, higher qualified and more complex activities are gaining in importance in terms of employment and show a positive trend for wages at the same time, which is in line with the hypothesis that new opportunities for jobs to be upgraded could emerge (Burkhardt & Bradford, 2017).

## Changes in Forms of Employment

More than ever before, our world of work is a world in motion. It is becoming more complex, but also more flexible. This not only has an impact on occupations and job profiles, but also on forms of employment and work (Rinne & Zimmer-

2 Since the reunification of Germany, the number of employed persons in Germany reached a new peak of more than 43 million persons in 2015 (Federal Statistical Office, 2016). The volume of work done by employees in Germany also rose in 2014 to just about 50 billion working hours and has reached a level not seen since the beginning of the 1990 s (IAB, 2015).

mann, 2016). The two defining characteristics of the working society of tomorrow include increasing project work and network-based cooperation. Therefore, models of flexible working times including working time accounts, working from home and variable time planning will be the norm rather than the exception. The increasing scarcity of skilled labor along with growing pressure from competition and innovation will cause further innovations in work arrangements. Flexibility in the organization of working hours and workplaces will also blur the lines between private life and working life, with both desirable effects, such as a better balance between professional and family life, and possible negative effects, such as excessive demands (e.g. Eichhorst, Tobsch, & Wehner, 2016).

As a result, the traditional model of 'standard employment' (in the sense of permanent full-time employment) will be complemented by other forms of employment. It is important to note, however, that the share of standard employment in Germany has not substantially declined (see Figure 2). While it is true that this share has declined a total of 5 percentage points during the observation period (from 45% in 1992 to 40% in 2014), it has been fairly stable at 40% since the mid-1990s. The strong decline in the share of the inactive population (i.e. people out of the labor force and not available due to various reasons) is more remarkable at 8 percentage points (from 26% in 1992 to 18% in 2014). Furthermore, the simultaneous increase in the importance of other, 'atypical' forms of employment such as part-time work, fixed-term activities, temporary work and marginal employment has been quite large. The proportion of the unemployed, however, has stayed relatively constant between 6% and 8% during the observation period. More specifically, the growth of atypical employment in various occupational groups in the period from 1996 to 2011 has been quite striking. An increase in these forms of employment occurred in nearly all occupational groups. There is, therefore, no clear link to wage or qualification levels, although the higher than average increase in simple qualified segments and the particularly high level of atypical employment in sales and administration (91: sales and services elementary occupations, 11: officials) are significant. In any case, these effects do not seem to be caused by digitalization.

But the data does show the increasing diversity of forms of employment and patterns trending towards more flexibility in individual occupations and sectors in Germany. Nevertheless, flexible or atypical forms of employment still mainly occur in areas where workers are easily available or replaceable. This phenomenon has long been an integral part of our working world, and since this change already began over two decades ago and was strongly influenced by institutional reforms (see e.g. Eichhorst, Marx, & Tobsch, 2015), digitalization can be pointed to as only playing at best a minor role in this regard.

Conversely, the use of long-term employment by firms seems to depend heavily on the respective production model as well as on the need for and availability of work-



ers with specific qualifications. As a result, the proportion of standard employment relationships has been remarkably stable since around the turn of the century. In addition to an increase in atypical employment, it is an impressive development that there has *not* been a decline in standard employment in the German labor market. But there is another and probably even more important factor that can be observed in Germany's labor market: A significant proportion of the working-age population has (re-)entered the active labor force with new offers characterized by high flexibility. As a result, the number of inactive persons has decreased dramatically in the last twenty years (Arnold, Mattes, & Wagner, 2016).

### The Role of the Platform Economy

There is a third element of change with possibly significant effects on employment. Several indicators point to a greater role to be played by the so-called platform economy. The success of the company Uber exemplifies how suppliers and customers, occasional drivers and passengers, can be matched on a 'virtual market', putting the taxi industry under considerable pressure (see Hall & Krueger, 2015, for the United States). The basic principle could also be easily transferred to many other industries, including those that require mainly technical and knowledge workers. Appropriate platforms for these industries already exist where, e.g. job offers for copywriters, programmers and designers are individually tendered and then processed. Interested companies put out a call to a 'crowd' of more or less professional suppliers via these platforms and thus acquire services for which they no longer need to reserve either human or physical capital resources in-house (see on the phenomenon of crowd-sourcing, for example, Leimeister & Zogaj, 2013; Leimeister, Durward, & Zogaj, 2016). Some suppliers of the corresponding services are happy to use this opportunity to offer their work in a format that corresponds to their needs and earn something on the side. Others submit to such rules without having much of a choice, e.g. only to keep themselves in the market. In any case, the rising demand of companies for crowd-workers means that potentially more and more independent and individual suppliers offer their services via the digital route and therefore compete with traditional business models based on firms with dependent employees. At the same time, the price structure for these services is increasingly coming under pressure.

In fact, through this process, there is a transfer of risks from the employer to the employee, or, more precisely, to the mostly (formal) self-employed contractors (Eichhorst & Spermann, 2016). This is because platforms such as Uber do not consider themselves employers, only intermediaries. Workers for platform-based exchanges are therefore no longer 'classic' employees, rather they are self-employed, with all the associated risks—like accidents or sickness—and costs, such as for pensions, unemployment or long-term care. This results in new challenges for social security systems.



What is the extent of the platform economy in Germany and Europe today? Because the availability of suitable data on the actual development of the labor market has a certain time lag and because some phenomena cannot be adequately portrayed, accurately answering this question can be challenging. Figure 3 represents an attempt to measure the extent of freelance work and self-employment. Accordingly, there was a dramatic rise in solo self-employment from the mid-1990s until about the middle of the 2000s, particularly for qualified persons, women and part-time workers. In contrast, the changes in the number and proportion of the self-employed was relatively moderate.

Moreover, many start-ups in the form of self-employment without employees founded between 2002 and 2005 can be explained by the promotion of the 'Ich-AG' ('Me, Inc.') and the easing of handicrafts trade laws in 2004. In addition to the barely identifiable role of the platform economy in the last few years, the numbers observed also embody the effects of changes in the institutional and legal framework. Conversely, however, there has been a decline in the number of solo self-employed individuals since 2012, including those who were not supported by the German Federal Employment Agency. So far, existing data has not shown any evidence of a (massive) growth of the platform economy; therefore, this phenomenon can hardly be expected to have dramatic effects in the current situation. Even when looking at European data, solo self-employment (with or without agriculture) does not seem to be on the rise in general (for self-employment outside agriculture, see Figure 4). Neither do we see an increase in the number of workers with a second job in German or European data (Figure 5). However, both findings might point to a measurement issue as online-based crowd-working may not be reported as a main or secondary activity by the respondents. Most of the information on actual crowd-working still comes from relatively small and less representative surveys.

Studies on the income situation for the self-employed indicate a comparatively large spread in earnings and only a low level of ability or willingness to make contributions to retirement planning (Brenke, 2013; 2015; Brenke & Beznoska, 2016). A similar development can be observed for employees who say they do occasional or regular secondary jobs when asked in representative surveys such as the German Socio-Economic Panel (SOEP). Since the early 2000s, according to our analysis of the SOEP, a stable percentage of 2.5% to 3.0% of employable people regularly or occasionally engage in secondary activities. These are more likely to be dependent employment relationships, i.e. mini-jobs, which have increased since being reformed in 2003.

At this point, it seems the platform economy (as a form of the sharing economy) has only begun its development. All the signs indicate that its actual importance, not only in Germany, is still negligible. Even in the United States, which plays a leading role in this regard, the proportion of working people who offer their services through online platforms such as Uber or TaskRabbit is estimated at only 0.4% to

0.5% (Farrell & Greig, 2016; Harris & Krueger, 2015; Katz & Krueger, 2016). An online survey of about 2,200 people in Germany aged 16 to 70 finds a share of 14% as actual crowd-workers, corresponding to 8.2 million people; yet, the representativeness of such small surveys remains an issue (Huws & Joyce, 2016). At the same time, available data like these suggest that, in most cases, usually secondary jobs are done via these online platforms, with the resulting income supplementing other types of household income, e.g. earnings from dependent or self-employed main activities or a partner's income. Only 18% report more than half of their income coming from crowd-working, and a small 2% fully rely on this source of earnings. Hence, in general, online platform work is seen as an additional earning opportunity on top of 'offline' activities (Katz & Krueger, 2016). Still, according to the German survey (Huws & Joyce, 2016) and to a survey covering the US by Berg (2016), around one quarter of all crowd-workers rely to a substantial extent on crowd-working as a source of income.

Based on this information, this new labor market segment has the potential to develop dynamically and expand to cover a wider range of services, at least in some areas and occupations where labor is easily available. The task of social policy will then be to engage early enough with the associated emerging challenges, armed in particular with a framework creating a level playing field between different types of suppliers.

## Challenges and Solutions for Social Policy

The ongoing process of digitalization could result in a variety of challenges for social policy, including new demands for skills and qualifications and for policy measures aimed at atypical workers. However, we primarily focus on the platform economy and self-employment below as the potential from these developments is immense and it could thus, at least potentially, shake Germany's welfare state to its very foundations.

Hence, and although currently no massive growth of solo self-employment has been observed, potential policy challenges have to be addressed to find timely answers. There are two central themes to consider in this context: On the one hand, many freelancers lack appropriate pension insurance, meaning that they cannot expect a living pension in the event of a longer period of self-employed work or if this is their main source of income. If crowd-working is the main activity, the coverage and capacity to contribute to pension insurances and other types of social security is more limited than in the case of being protected under a dependent (or, in some cases, self-employed) main job, as is highlighted both by the German findings from Leimeister et al. (2016) and the US study by Berg (2016). Crowd-workers would then be dependent on tax-financed basic social security. In this light, solutions to organize adequate provision schemes appear necessary. On the other hand, there is the potential for competition between companies with regular employees, which

make employer contributions to the social security system, and platforms, which formally use self-employed people and therefore pass social insurance obligations onto the employee because they do not see themselves as employers. Therefore, a possible expansion of formal self-employed work could, in principle, undermine the social security model.

A first approach in observing the dynamics of this situation is to trace the distinction between salaried and self-employed activities. The borders between these forms of employment are undoubtedly increasingly blurry. This implies that traditional classifications and schemes are no longer applicable. Marking a clear boundary between dependent employees and self-employed workers is becoming more and more difficult. In the US as well as in Germany, there is a great deal of discussion about the sociopolitical implications of the distinctions between actual and 'bogus' self-employed and salaried workers, and thus consequentially the role of employers. The platforms are in many ways acting as employers on which the service providers are economically dependent. That is why the introduction of a new (legal) category of 'independent worker' is being discussed in the US specifically to harmonize the social security system with the requirements of the platform economy and to bring it into the digital world of work (Harris & Krueger, 2015). Already some time ago, Austria introduced the construct of a 'free service contract' to replace the classic work contracts with a form of employment based on hourly-wage payroll accounting, including full social security contributions. Specific difficulties arise, however, with privileges and benefits linked to working time or hourly wages (such as overtime rules and minimum wage provisions) because, in some cases, workers in the platform economy no longer work for an 'employer'.

A similar discussion is under way in Germany under the topic of work contracts and 'bogus' self-employment. The stricter the requirements for 'real' and legal self-employed work are, the more likely it is for formally self-employed people, who are actually economically dependent, to be reclassified as dependent employees for which employers have to pay social contributions. However, there is always the question of supervision and enforcement in each jurisdiction.

A second approach is the extension of the forms of employment or categories of workers that are included in social security. This applies in particular to social security for old age and disability, but also for unemployment. Slightly more than half of all self-employed individuals in Germany have no provision for their old age in the form of payments into a pension program or life insurance (Brenke & Beznoska, 2016). According to present law and historical developments in law, only certain groups of 'employee-like' self-employed individuals are legally required to pay into the statutory pension insurance scheme according to § 2 of the German Code of Social Law (Book VI). This applies to teachers and educators, nurses and midwives, sea pilots and coastal shipping pilots, household workers, craftsmen as well as the self-employed with only one customer. In most of these groups, there is no

compulsory insurance if they employ dependent employees. Artists and journalists have access to social security insurance for artists, and farmers have access to a separate model. Other groups of self-employed persons in established occupations, such as doctors, architects, tax advisors, notaries and lawyers, are insured in the context of professional insurance systems, while old-age savings are merely voluntary for many other groups of 'new' self-employed people.

Protection in the unemployment insurance system has so far been voluntary in principle. Since 2003, there has been the little-known possibility of extended voluntary insurance in the unemployment insurance system under the so-called 'Versicherungspflichtverhältnis auf Antrag' (Compulsorily Insured Status on Request, § 28 a of German Code of Social Law, Book III). This option is only available, however, if the person had pensionable, dependent employment for at least 12 months within the 24 months immediately prior to taking up self-employed activity or the person obtained unemployment insurance benefits. If the insured self-employed person took unemployment benefits more than twice, this extended insurance is not available unless a new basis for compulsory insurance status has been acquired.

Against this background, it seems plausible to bring self-employed workers of all 'types' into the social security system rather than providing an 'opt-out' clause for an appropriate and 'living' private or professional pension. In another design, self-employed workers would contribute at least a minimum portion (to be determined) of their total contributions to the social security system. The contributions of the self-employed workers themselves would then be supplemented by compulsory contributions from the customers or the intermediaries/platforms (equivalent to an employer). These could be paid directly by them or be claimed by the self-employed person when invoicing for their services. The model of social security for artists ('Künstlersozialkasse') is an example in which the liability for contributions is on the user. In addition, a certain percentage of tax financing could be considered, as we see now in the statutory pension insurance and social security insurance for artists. There would, of course, also be tax revenue from platform-based entrepreneurial activities.

Implementing a tax or social security contribution liability in the platform economy would be another challenge. Transactions on platforms when a job is done with a territorial reference to Germany, i.e. if the intermediaries, customers or contractors are located in Germany, could be taxed with a corresponding 'social security contribution' comparable to a sales tax. Clearly then incentives to formal self-employed work would be reduced because the obligation to make social contributions would lead to higher prices or labor costs. This would be the price for universal engagement in the social welfare state and the prevention of 'unfair' competition at the expense of the social insurance funds or taxpayers.

The advantage of a more universal social security insurance system lies in the fact that the problem of identifying the distinctions between self-employment, 'bogus'

self-employment and salaried employment, which are currently being discussed in Germany in the context of work contracts, will be substantially mitigated. A vision of the future is, therefore, ‘citizen insurance 4.0’, which will include all employees equally and without privileges. Such a model of solidarity, which no one can opt-out of, will still face new arguments due to emerging employment trends and the resulting changes in insurance needs.

Moreover, as the digitalization of the working world and the introduction of intelligent machines could reinforce the shift in the distribution of income in advanced countries toward capital and could increasingly substitute human activity, it seems appropriate to reconsider, conceptualize and strengthen the comprehensiveness of models of employee ownership and capital participation (Freeman, 2015; Kruse, 2016), including in the sense of old-age pensions. This need is underlined not least by the long phase of low interest rates being currently witnessed in classic investment and pension modules. Hence, promoting capital ownership and thereby income from holding shares could be a plausible response to this trend. Also, if workers own shares of the firm, hold stock options, or are paid in part from the firms’ profits, they will automatically benefit from new ‘robot’ technologies and automation. However, policies would have to be designed carefully in order to also effectively reach those outside of larger firms that are more likely to be employee shareholders, and to mitigate associated risks including incentives to free ride or too risky investments (Freeman, Blasi, & Kruse, 2010).

## Summary and Conclusions

The widespread speculation about the rapid changes in our working world as a result of unprecedented technological innovations is an indication of the considerable uncertainty around the extent of the need for adjustments in the economy and society. For many of us, digitalization has become synonymous with uncontrollable technical developments in the working world, resulting in massive job losses and leading to severe social inequality, of which the most vulnerable individuals bear the burden. On the other hand, unrealistic expectations are formulated which assume that the past experiences of technical progress will continue unchanged in the future and, after a transition period of job losses and rationalization, new, creative jobs will be generated in great numbers and social prosperity can be ensured or even further expanded.

The empirical evidence in this article paints the picture of a labor market going through a profound transformation. As of today, despite a huge public debate, the scope of the platform economy still seems to be limited. In Germany, the number of solo self-employed individuals has declined since 2012, and the proportion of those employed in the platform economy is as of yet very small, mirroring trends in the United States as well. Besides that, there remains to be any indication that digitalization will lead to mass unemployment. On the contrary, employment levels

have been remarkably robust in Germany in the last few years when looking at the number of those employed as well as at the volume of work in hours (Federal Statistical Office, 2016; IAB, 2015). Despite measurement issues related to regular representative surveys, which might not be able to capture the full extent of crowd-workers, society should continue to pay close attention to the potential changes triggered by digitalization: that is, enormous and dramatic developments could be still ahead of us.

Because of these changes, as we have seen, initially small start-ups can effectively put pressure on whole markets and industries, turning them on their heads by establishing new business models. The time has now come to identify new policy challenges presented by digitalization and to design appropriate measures. When transitioning into the digital world of work, it will undoubtedly be crucial to pay close attention to the ratio of winners and losers. For this reason, the expansion of employee capital participation models will become an important policy design question. In addition, researchers and policy makers need to assess the extent to which the concept of social insurance, which is principally based on long-term dependent employment, should be systematically opened up to other forms of employment – and ultimately for all forms of employment. A contribution-based pension scheme for retirement as well as for occupational disability and unemployment regardless of formal employment status would close the gaps in insurance, accommodate changing forms of employment, and reduce competition over labor costs between dependent employees and those who are self-employed. Funding, therefore, will likely have to involve some form of contribution from customers and/or platform-based intermediaries involved in the transactions made.

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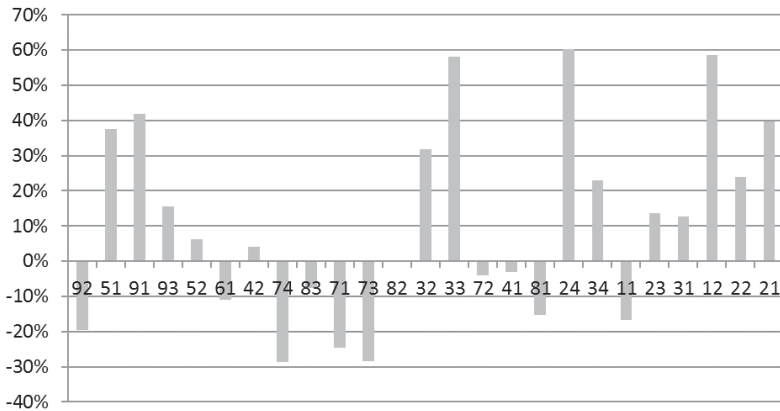
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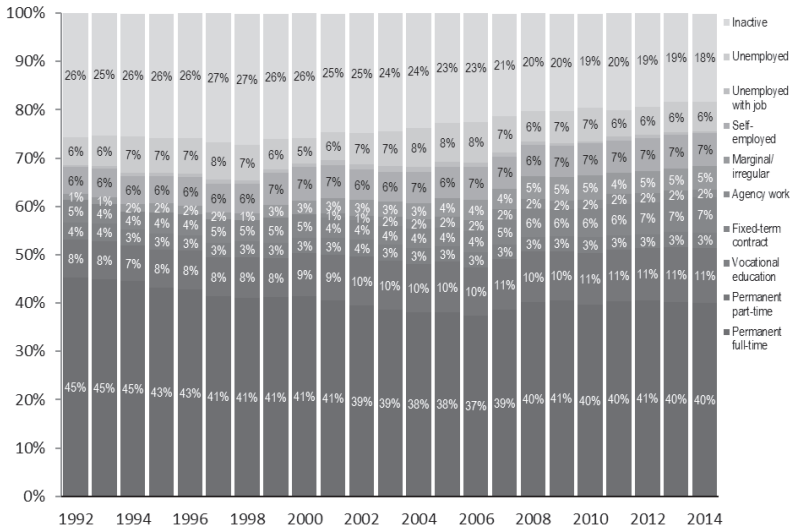
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**Figure 1: Employment by Occupations (Change in %, 1996-2011).**



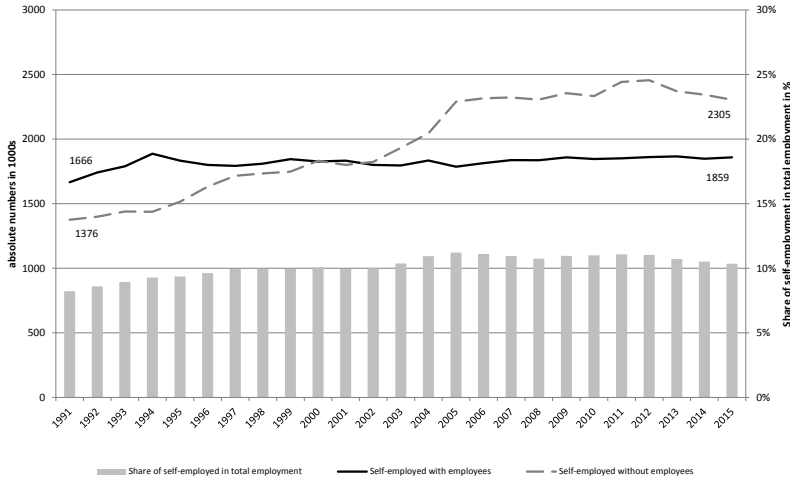
Source: Eichhorst, Arni, Buhlmann, Isphording, & Tobsch (2015). Microcensus, our own calculations; occupational groups according to ISCO-88 (see table in appendix) sorted by median wages, 2010 from SIAB.

Figure 2: Working-age population according to main activity status (1992-2014).



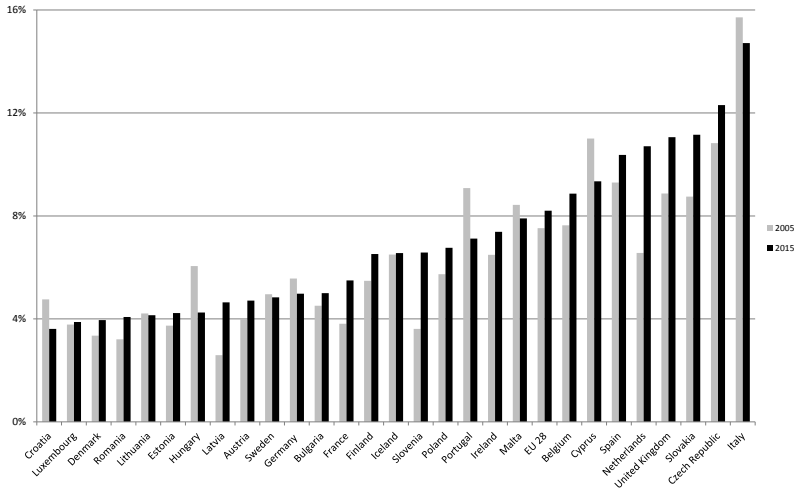
Source: Eichhorst, Tobsch & Wehner (2016) based on SOEP 1992-2014 using cross-sectional weights.

Figure 3: Development of the number of solo self-employed, self-employed with employees and the proportion of the self-employed to all employees (1991-2014).



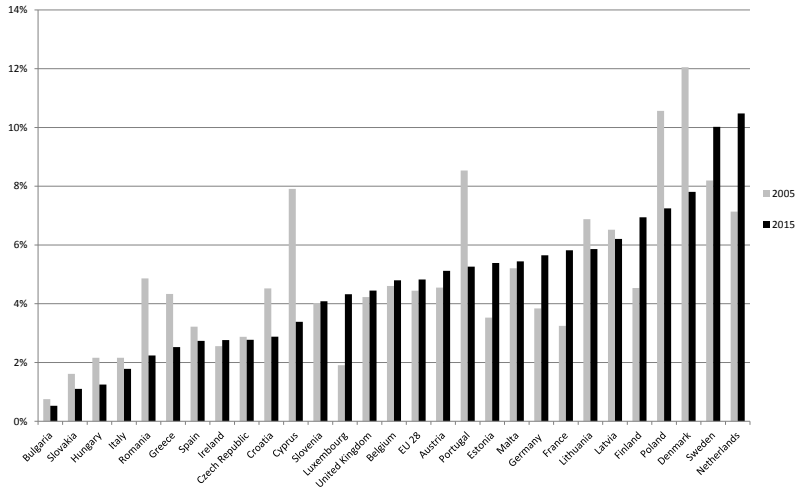
Source: Brenke & Beznoska (2016). Using Eurostat data.

**Figure 4: Freelance employment outside agriculture in the EU, as % of total employment**



Source: EU labour force survey (EU-LFS), authors' calculations.

**Figure 5: Employed persons with a second job**



Source: EU labour force survey (EU-LFS), authors' calculations.

## **Appendix: Occupational classification according to ISCO-88**

### **1 Legislators, senior officials and managers**

- 11 Legislators and senior officials
- 12 Corporate managers
- 13 Managers of small enterprises

### **2 Professionals**

- 21 Physical, mathematical and engineering science professionals
- 22 Life science and health professionals
- 23 Teaching professionals
- 24 Other professionals

### **3 Technicians and associate professionals**

- 31 Physical and engineering science associate professionals
- 32 Life science and health associate professionals
- 33 Teaching associate professionals (non-scientific)
- 34 Other associate professionals (medium skill level)

### **4 Clerks**

- 41 Office clerks
- 42 Customer services clerks

### **5 Service and sales workers**

- 51 Personal and protective services workers
- 52 Models, salespersons and demonstrators

### **6 Skilled agricultural, forestry and fishery workers**

- 61 Skilled agricultural, forestry and fishery workers
- 62 Market-oriented skilled forestry, fishery and hunting workers (personal needs production)

### **7 Craft and related trades workers**

- 71 Extraction and building trades workers
- 72 Metal, machinery and related trades workers
- 73 Precision, handicraft, craft printing and related trades workers
- 74 Other craft and related trades workers

## 8 Plant and machine operators and assemblers

81 Stationary plant and related operators

82 Machine operators and assemblers

83 Drivers and mobile plant operators

## 9 Elementary occupation

91 Sales and services elementary occupations

92 Agricultural, fishery and related laborers

93 laborers in mining, construction, manufacturing and transport

## 0 Armed forces occupations

01 Commissioned armed forces officers

Source: *International Labour Office (Ed.) International Standard Classification of Occupations: ISCO-88, Geneva 1990.*



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